



Print ISSN: 1738-3110 / Online ISSN 2093-7717
 JDS website: <http://www.jds.or.kr/>
<http://dx.doi.org/10.15722/jds.20.03.202203.95>

Effects of Omnichannel on Pleasure, Resistance, and Repurchase Intention*

Eun-A JUNG¹, Jung-Hee KIM²

Received: February 21, 2022. Revised: March 10, 2022. Accepted: March 11, 2022.

Abstract

Purpose: This study aims to verify the effects of omnichannel characteristics on pleasure, resistance and repurchase intention in the omnichannel situation in order to provide the innovative commercial business. **Research design, data and methodology:** The study examined relations between research concepts centered on previous studies, set hypotheses, developed a research model, and verified the model through a questionnaire survey. A total of 297 questionnaires were used for the final analysis, excluding the questionnaires showing insincere or outliers. **Results:** First, Omnichannel showed multi-dimensional characteristics consisting of consistency, innovation, economy, and integration. Second, innovation and economic feasibility had a positive effect on pleasure. Third, only economic feasibility had a negative effect on user resistance. Fourth, consumers' shopping pleasure had a negative effect on user resistance. Fifth, repurchase intention of consumers was positively affected by innovation. **Conclusions:** This research contributed to extend academic framework of distribution research by examining causal relationship through adoption of economic and innovation factors as new characteristics from the integrated perspective beyond the research frame of the existing omnichannel distribution environment. Companies should provide meaningful experiences by resolving concerns about side effects caused by human-computer interaction and providing smart information that matches the products most suitable for consumer needs.

Keywords : Omnichannel, Omnichannel Shopper, Pleasure, Resistance, Repurchase intention, Integrated distribution channel, Retail.

JEL Classification Code : E44, F31, F37, G15

1. Introduction

With the convenient purchase and information exchange through online, the showrooming shopping trend and direct purchase from abroad has increased. Due to the shopping pattern change, offline distributors faced a crisis try to actively enter online shopping mall, but the corporate sales it not effective because of competition between online and offline distribution channels (Lee & Seo, 2018). As consumers tend to purchase items by collecting and analyzing information crossing the border of on/offline

channels, the on/offline channels become important subjects for corporate to manage in an integrated way as one linked market, rather than a separate single market. Therefore, firm's distribution channel strategy evolves from a single channel to multichannel and further to omnichannel beyond cross channel (Kim, 2016). For example, a Korean distributor Lotte provides the same service in all channels by constructing omnichannel service, and Shinsegae and Hyundai Department Stores try to integrate and operate several channels into one channel. Global distributors such as Amazon, Walmart, BestBuy, Macy's have provided the

* This study revised and supplemented Eun-A Jung's doctoral thesis (The influence of integrated Distribution Channel Characteristics on Enjoyment, Resistance and Repurchase Intention: Moderation effects of Inertia and Annoyance).

1 First Author. Ph D, Department of Business Administration, Jeju National University, Korea. Email: anna16@korea.kr

2 Corresponding Author. Professor, Department of Business Administration, Jeju National University, Korea, Email: krjeju@hanmail.com

© Copyright: The Author(s)

This is an Open Access article distributed under the terms of the Creative Commons Attribution Non-Commercial License (<http://creativecommons.org/licenses/by-nc/4.0/>) which permits unrestricted noncommercial use, distribution, and reproduction in any medium, provided the original work is properly cited.

omnichannel service a long time ago (Ahn, Kim, & Hong, 2019). Omnichannel aims to provide customer with the same service even accessing different channels (Rigby, 2011). Thus customer can obtain what they want easily. For advantages of the omnichannel service and effective integrated strategy implementation of distribution environment, it is important to identify whether omnichannel's environmental characteristics affect consumers' behaviors including consumers' emotions and purchase intention. Nonetheless, studies on omnichannel service environmental characteristics, customer sentiment, behaviors and attitudes have focused on omnichannel service use motivation (Jung, 2018), psychological characteristics of omnichannel (Min, 2016), acceptance behaviors of consumers (Han, Kim, & Jang, 2019), and thus extensive studies are relatively insufficient. This study aims to examine what environmental characteristics of omnichannel induce the consumers' positive emotions and affect their purchase intention. In addition, due to the problem caused by the rapid growth of omnichannels and difficulties of customer's decision making due to the excessive information supply and new technology adoption (Venkatesh, 2000), it is necessary to examine the customers' psychological issue. As Walsh et al. (2002) emphasized to be required to understand negative factors causing confusion when doing shopping it is significant to find what omnichannel characteristics affect psychological resistance.

However, research related to the degree of dependence and interest of companies on omnichannel is limited. Until now, research on omnichannel has been limited to the concept and characteristics of omnichannel and the effects of omnichannel, so it is difficult to identify the effect of omnichannel on the complex psychological phenomenon of consumers. Therefore, this study aims to identify the consumer's response to the omnichannel characteristics. Also, it is important to identify the role of happiness recognized as key factor for the long-term relationship between the firm and customer in consumer behavior field (Keyser & Lariviere, 2014) and modern people prefer enjoyable shopping experience (Boven, 2002). Thus, Pleasure can reduce users' resistance on new channel, works as a key emotional value and continuously motivates the omnichannel to experience. Perceived pleasure also can have a positive effect on accepting an unfamiliar technology (Venkatesh & Davis, 2000). Herein this study intends to verify the effects of omnichannel characteristics: four factors, consistency, economic feasibility, innovation, and integration on consumer behaviors: repurchase intention to seek more efficient management of omnichannel and examines what roles customers' emotions play in marketing situations or omnichannel by verifying the influences of characteristic factors on bringing resistance or generating pleasure.

To achieve the purpose of this study, hypotheses were set based on the previous studies on omnichannel characteristics, consumers' resistance, pleasure, and repurchase intention, and set consumers' clothes shopping environment as the study subject. Through this study, strategic implications for effective channel management to omnichannel operators and practical implications for useful marketing decision making will be provided

2. Literature Review

2.1. Omni-Channel Environmental Characteristics

Omnichannel is defined as a shopping environment to make consumers feel they are using the same store in any channels crossing online, offline and mobile channels by combining each distribution channel (Park & Kim, 2020). Piotrowicz and Cuthbertson (2014) mentioned the characteristics of omnichannel are providing efficient and convenient functions like consumers use the same store, even though they use any stores by combining each distribution channel. Customers' goods purchasing activity is made through cognition-exploration-consideration-purchase-repurchase stages, and thus it is important for firms to be equipped with an integrated service system so that customers can have the same purchasing experience and receive consistent value, after they use any type of channel in the abovementioned process (Cummins, Peltier, & Dixon, 2016). What critically affects the purchase intention of omnichannel service is omnichannel characteristics (Verhoef et al., 2015). This study examines the omnichannel characteristics, centered on integration and consistency (Hansen & Kien, 2015; Herhausen et al., 2015; Verhoef et al., 2015; Piotrowicz et al., 2014), economic feasibility (Heitz-spahn, 2013), and innovation (Lee, 2020), based on previous studies carried out on the basis of multichannel and mobile channel characteristics. Combining previous studies, omnichannel characteristics consist of four factors: consistency, integration, innovation, and economic feasibility.

Consistency: refers to a characteristic that service quality and content are maintained at the same level all the time without distinction of channels (Yang, Lu, & Chau, 2013). Lee and Kim mentioned that omnichannel provides consistency service no matter what store you use. Sousa and Voss (2006) emphasized consistency as a key attribute of integrated interaction within plural channel environment.

Integration: is the level to construct a mutually supporting system to easily convert on/offline to mobile channels vice versa (Cao & Li, 2015) providing combined services including product order, payment, receipt, delivery, replacement and refund (Hansen & Kien, 2015; Herhausen

et al., 2015; Verhoef et al., 2015; Piotrowicz et al., 2014, Nguyen, 2021). Integration among the various channels should be established (Beck et al., 2015) as it provides new value through combining of various values between a channel and it would be a unique characteristic of omnichannel.

Innovation: is an essential factor for firms' survival and competition, and it is defined as the successful implementation of creative ideas within an organization, as its scope expands beyond just technological innovation (Vilà & MacGregor, 2007). Hult et al. (2005) asserted that innovative companies can get more benefit when they maintain closer relations with customers. Jaworski and Kohli (1993) said if companies are capable to be close to customers, it can help create knowledge on the present and future customer's needs and respond. The innovation in omnichannel can be viewed as a corporate capability to continuously provide creative, fresh, and influential ideas and solutions to market (Kunz et al., 2011). As ultimate decision on successful innovation whether or not is made by customer it is important to examine service innovation as omnichannel's environmental characteristics.

Economic feasibility in omnichannel related to economic benefit from the rational purchase is obtained using promotional events or coupons and is an important feature to consumers. The consumers enjoying frugality make more efforts to explore price and product information (Alba & Hutchinson, 1987), and continuously compare brands and channels for the best transaction. Konuş et al. (2008) indicated consumers using multichannel is more sensitive to prices than single channel user. According to a study on mobile coupons of Shimp and Kavas (1984), a possibility to use coupons to maximize economic values is higher as consumers' perception of economic benefits is higher. Based on the previous (Shimp & Kavas, 1984), this study lays foundation for omnichannel characteristics' variables, centered on economic feasibility.

2.1. Pleasure

Wankel and Soften (1989) defined pleasure as a positive attitude associated with the same context as vibrant and friendship, opposite to sorrow, annoyance, and anger. Scanlan and Simons (1992) interpreted the meaning of pleasure as a positive emotional response such mood as pleasure, fondness, or interesting. In addition, pleasure is defined as the level perceived through fun and interest in the use of a specific information system (Park & Kim, 2014). In several domestic and foreign studies, empirical studies on emotions felt upon the Internet users' shopping are being carried out, and they assert that consumers' negative emotions should be avoided and positive emotions should be promoted with various experiences through shopping in

the offline store and online environment (Seo & Kim, 2002). Consumers prefer sensitive and pleasant experiences in the new product accepting process through online shopping (Byun et al., 2017), and the benefits induce users' positive attitudes, satisfaction, and continuous use (Chung & Tan, 2004).

2.3. Resistance

Sheth (1981) defined resistance as negative psychological state that consumers felt as they accept innovation, and Zaltman and Wallendorf (1979) defined consumer resistance with psychological response to maintain existing state when they face new changes. Ram (1987) defined resistance, as natural psychological state the consumers experience in the innovation accepting process, not as an opposite concept of innovation (Ram, 1987). Through studies that consumers learn how to operate when they face an innovative technology service and that innovation resistance increases as they feel difficulties to check what function are, or as complexity through which they feel discomfort is higher (Rogers, 1995), resistance felt by inconveniences is evaluated as a major negative factor in new technology acceptance. Therefore, firms' efforts to lower shopping resistance factors and enhancing purchase intention in the shopping environment are important, and it is necessary to find what channel environment characteristics can lower shopping resistance.

2.4. Repurchase Intention

Improving repurchase intention became a core marketing strategy for firms' continued growth under the difficult circumstance to attract new customer. Mackenzie and Luts (1989) defined repurchase intention as one's own belief to repeatedly purchase specific products based on past purchase experience, and as a possibility to repeatedly use the products in the future as well. Oliver (1980) and Biong (1993) defined repurchase intention as a possibility for customers to use the current service providers in the future as well based on past experience. In addition, Chang and Liu (2009) said repurchase intention means consumers' plan to purchase specific brands and intention to continuously use goods or services. Almost studies done in online shopping industries have mainly dealt with customer satisfaction as antecedents of repurchase intention (Park, 2003) and there was also reliability (Ahan, Kim, & Hong, 2019), related quality (Park, 2020), emotions (Jung & Kim, 2020), and value (Lee & Hong, 2016). This study examines relations between environmental characteristics and pleasure and resistance as consumer emotions affecting repurchase intention, centered on omnichannel that has been rarely discussed.

3. Hypothesis Development

3.1. Relationship between Omnichannel Environmental Characteristics and Pleasure and Resistance

As Omnichannel provides temporally and spatially integrated shipping experience appropriate to meet purpose-oriented shopping experience, a possibility to experience positive happiness is high (Piderit & Kim, 2020). A study of Shin and Oh (2020) insisted that integration and individualization factors as omnichannel service's attributes have a significant effect on customer's hedonic experience. The integrated channel structure brings positive effects to customers on shopping benefits (Mbengue et al., 2015), and a study of Bendoly et al. (2005) also indicated that channel integration quality continuously affects customer evaluation on firms or brands and the result brings a positive result to retailers (Herhausen et al., 2015; Seck & Philippe, 2013). A study of Song and Kim (2006) was about determinants of innovation resistance targeting mobile-commerce, and verified the negative effects in the case of relative advantage. The following hypotheses are set based on the above previous studies:

- H1:** Omnichannel characteristics (Consistency, Integration, Innovation, and Economic feasibility) have a positive effect on shopping pleasure.
- H2:** Omnichannel characteristics (Consistency, Integration, Innovation, and Economic feasibility) have a negative effect on shopping resistance.

3.2. Relationship between Omnichannel Environmental Characteristics and Repurchase Intention

Consumers generally make a decision in a direction to maximize value that they think important and attributes can be used as an evaluation standard (Gutman, 1982). Wang and Jiang (2021) said channel integration plays an important role in maintaining customers. Melis et al. (2015) insisted that integration of prices or products may have a positive effect on the decision to purchase of consumers. Omar et al. (2018) also said small and medium-sized retailers' economic feasibility is an important factor affecting users' acceptance intention. Kim et al. (2013) investigated product's innovation has a significant effect on products purchase intention, and product innovation more favorably builds the relations between products and consumers. Bendoly et al. (2005) empirically proves that customer loyalty is higher as channel consistency is higher. Based on the above studies, we set hypothesis as below.

- H3:** Omnichannel characteristics (Consistency, Integration, Innovation, Economic feasibility) have a positive effect on repurchase intention.

3.3. Relationship between Consumers' Pleasure and Repurchase and Repurchase Intention

Consumers' positive emotion in the purchasing process induces positive attitude towards products and enhances satisfaction (Blackwell et al., 2006). Many previous studies on the positive relations between positive emotion state and behaviors (Babin et al., 1994; Dawson et al., 1990) can be found, and the effects of pleasure on purchase intention have been more extensively reviewed in the online environment (Childers et al., 2001). Westbrook (1987) suggests experienced emotion may have a significant effect on shopping intention. Hirschman and Holbrook (1982) also said purchase intention is revealed by the status of consumers' emotional satisfaction. Oh and Kim (2014) insisted the informative pleasure brings positive perception to users, and helping consumers more easily approach products and services. Likewise, as consumers' cognition of positive emotion of pleasure is higher in shopping in an integrated distribution channel situation, it may be connected to positive attitude and behavior and so the following hypothesis was set:

- H4:** The pleasure of consumers' shopping have a positive effect on consumers' repurchase intention.

Resistance was a major effect variable on user intention in various new technologies studies (Gwon et al., 2018). Many previous studies (Shin & Lee, 2016; Bae, 2018) proves: as resistance is higher on new services, the use intention of consumers is lower. Park and Kwon (2018) examined that consumer resistance has a positive effect on AI-based curation service use intention of online shopping mall and Choi et al. (2016) examined that user resistance on O2O service has a positive effect on the use suspension intention. Ram (1987) insisted that innovation resistance is revealed if consumes are exposed to innovation. He said new product acceptance is revealed if innovation resistance is not huge, and thus it is ignorable, and new product acceptance is rejected, if there is no room for improvement. In the innovation products or innovation services, resistance is expected in the acceptance process of heterogeneous characteristics to consumers, and the resistance is regarded as a key variable determining repurchase intention. Therefore, the following hypothesis was set:

- H5:** Consumer resistance have a negative effect on consumer' repurchase intention.

3.4. Tables and Figures

Based on previous studies and this study tried to verify the effects of the four factors as omnichannel characteristics on pleasure, resistance, and repurchase intention and the

structural relations of those. The research model set based on the relations between the composition concepts is as follows:

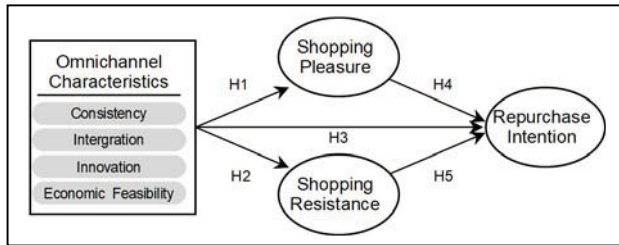


Figure 1: Research Model

3.5. Measurement of Variables

This study used established measurements from previous research tailored to fit the context of distribution channel theory. The omnichannel characteristics estimated four variables: consistency, innovation, economic feasibility, and integration with 16 items developed by Jessica (2013), Lin (2016), Roy et al. (2017), Piotrowicz and Cuthbertson (2014), Hansen and Kien (2015), Verhoef et al. (2015).

The pleasure, resistance and repurchase intention, each of four and five items were assessed adopting from Davis et al. (1989), Bloch et al. (1989), Kim & Kankanhalli (2009), Piderit (2000), Hollebeek et al. (2007), Qureshi et al. (2009). All items included in the survey instruments were measured on a five-point Likert scale, ranging from 1 (strongly disagree) to 5 (strongly agree). Finally, demographic variables (e.g. gender, age, income, occupation and shopping experience).

3.6. Survey Design and Analysis Method

A questionnaire survey was carried out for an empirical analysis on the proposed hypotheses. The survey was

conducted with those who experienced domestic clothing purchasing within three months via online research agent to extract uniform and reliable samples from October 24 to 28, 2019. The survey research agency distributed online questionnaire randomly and selected subjects through pre-questions: shopping experience, whether or not they use on/offline store. A total of 297 copies of the questionnaire were used for the final analysis except 13 copies showing insincerity or abnormality. To verify the research model, an empirical analysis was performed using SPSS 23.0 ver and Amos 23.0 ver.

4. Empirical Analysis

4.1. Sample Characteristics

The demographic characteristics of the respondents are shown in Table 1. Regarding gender, 148 males (49.8%) and 149 females (50.2%) were evenly distributed. As for age, 125 were in their 30s (42.1%), the most, followed by 67 people in their 40s (22.6%) and 58 people in their 20s (19.5%). Concerning education, university graduates was the most (73.1%), followed by high school graduates or lower (19.2%) and graduate school graduates or higher (7.7%). As for occupation, company employees took up the most (56.2%) and students and housewives took up 8.8%, respectively. As for mean monthly income per household, 108 households earned KRW 5 million~KRW 10 million (36.4%), the most, followed by 63 made KRW 4 million~KRW 5 million (21.2%), and 55 KRW 2 million~KRW 3 million (18.5%). Regarding shopping type, Online purchasing ratio was 59.92% based on price, and 60.74% based on the number of purchase. The number of accessing online shopping mall per week was 6.09 times on average, and the number of mean offline store visit was 4.1 times.

Table 1: Composition of Samples

Classification		Frequency (%)	Classification		Frequency (%)		
Age	20s	18(6.1)	Monthly mean income per household (KRW million)	1.99 and less	16(5.4)		
	3s	58(19.15)		2.00~2.99	55(18.5)		
	40s	125(42.1)		3.00~3.99	50(16.8)		
	50s	67(22.6)		4.00~4.99	63(21.3)		
	60 and over	29(9.8)		5.00~9.99	108(36.4)		
Occupation	Student	26(8.8)	10.00 and over	5(1.7)	Gender	Male	148(49.8)
	Company employee	167(56.2)	Female	149(50.2)			
	Professional	18(6.1)	Online purchase ratio (based on price, %)	59.92	21.94		
	Service/sales	21(7.1)	Online purchase ratio (based on number of purchase, %)	60.74	21.74		
	Self-employed	22(7.4)	Number of online shopping mall access per week	6.09	6.91		
	Housewife	26(6.8)	Number of monthly mean offline store visit	4.10	4.86		
	Others	17(5.7)	Total	297 (100.0)			

4.2. Confirmatory Factor Analysis

A confirmatory factor analysis was conducted to assess the overall model fits of the measurement model and specify the relationship between the observed variables and latent constructs using maximum likelihood estimation. With poor model fit indices: SRMR, 0.058 and GFI, 0.810, two items in 'Innovation' variable were removed after checking the MI

index.

According to the analysis result, the following were indicated: $\chi^2=511.541$, $p=.000$, $RMR=.047$, $GFI=.889$, $NFI=.958$, $IFI=.958$, $CFI=.958$, $RMSEA=.048$ and all goodness of fit indices were within acceptable limits.

The composite construct reliability (CR) value is higher than threshold, 0.7 and AVE indicating convergent validity of all constructs with value above 0.5, and therefore convergent validity can be good (See Table 2).

Table 2: Confirmatory Factor Analysis

Concept	questionnaire	Estimate	S.E.	C.R.	AVE	Construct Reliability
Consistency 1	All clothing products sold on the channel have the same price	.667	-	-	.547	.826
Consistency 2	All channels provide the same service.	.661	.109	9.958		
Consistency 3	All channels offer the same benefits.	.903	.115	11.955		
Consistency 4	Channels have no benefits or service differences.	.702	.112	10.475		
Integration 1	Inter-channel payment and delivery are integrated.	.868	-	-	.759	.904
Integration 2	It provides product benefits through other store-type channels.	.922	.050	20.527		
Integration 3	Other types of store (channel) shopping are convenient through online (offline)	.822	.050	17.733		
Innovation1 4	When purchasing products, I tend to try new distribution channels.	.852	-	-	.770	.909
Innovation1 5	There is no resistance to attempting to purchase on a new distribution channel.	.906	.053	19.910		
Innovation1 6	I am curious about using a distribution channel.	.874	.056	19.023		
Economic feasibility 4	The price of products provided on the channel is relatively reasonable.	.746	-	-	.588	.850
Economic feasibility 5	The use of integrated distribution channels allows you to purchase products at discounted prices.	.877	.077	14.508		
Economic feasibility 6	If you use the channel, you can use discount coupons and points like cash.	.741	.082	12.410		
Economic feasibility 7	If you use a channel, you can purchase products at a low price by comparing prices with various distribution channels.	.694	.083	11.587		
Pleasure 1	It is a space where you can shop pleasantly.	.721	-	-	.591	.835
Pleasure 2	It is fun because there are various contents and many events.	.793	.100	12.694		
Pleasure 3	Event events such as giving prizes feel fun to me.	.753	.108	12.091		
Pleasure 4	I am interested in products and sites that I encounter through channels.	.806	.104	12.877		
User resistance 1	I think negatively about using the channel.	.758	-	-	.728	.915
User Resistance 2	I feel reluctant to use the channel.	.901	.070	16.517		
User Resistance 3	They are opposed to using the channel.	.910	.066	16.703		
User Resistance 4	The use of channels feels scary.	.836	.071	15.168		
Repurchase intention 1	I am willing to continue using the service.	.690	-	-	.325	.892
Repurchase intention 2	I'm willing to buy it again.	.737	.090	11.587		
repurchase intention 3	In the future, I will purchase products more often than now.	.860	.095	13.255		
Repurchase intention 4	It is planned to be purchased within three months and then purchased again.	.831	.094	12.882		
Repurchase intention 5	After purchasing, I will actively invest my time to purchase in a different form.	.821	.096	12.754		
Model Fit	$\chi^2=511.541$ (df=303, $p=.000$), Normed- $\chi^2=1.688$, $RMR=.047$, $GFI=.889$, $NFI=.958$, $IFI=.889$, $TLI=.48$, $CFI=.958$, $RMSEA=.048$					

4.3. Discriminant Validity Analysis

To verify the discriminant validity of the concept inputted in this study, a correlation analysis was performed and average variance extraction (AVE) index's square root value was drawn (See Table 3). According to the analysis result, the

AVE value of most variables was higher than correlation coefficient square between variables. Because the confidence interval of the correlation coefficient between variables was not included in 1.0, discriminant validity was judged to be secured.

Table 3: Discriminant Validity and Descriptive Statistical Analysis

Classification	Consistency	Integration	Innovation	Economic feasibility	Pleasure	Resistance	Repurchase	AVE
Consistency	1							.547
Integration	.421*** (.1772)	1						.759
Innovation	0.061 (.0037)	-.135* (.0182)	1					.770
Economic feasibility	-0.033 (.001)	-.222** (.0493)	.559*** (.3125)	1				.588
Pleasure	0.029 (.0011)	-.132* (.0174)	.633*** (.4007)	.736*** (.5417)	1			.591
Resistance	.299*** (.0894)	.490*** (.2401)	-.304*** (.0924)	-.471*** (.2218)	-.427*** (.1823)	1		.728
Repurchase	0.073 (.0053)	-0.014 (.0002)	.307*** (.0942)	.232*** (.0538)	.335*** (.1122)	-.204** (.0416)	1	.625

Note 1) *p<.05, **p<.01, ***p<.001

Note 2) The parenthesis () shows the square value of correlation coefficient.

4.4. Hypothesis Testing

The structural model was used to empirically test hypothesis 1 to 5, and the results are shown in Table 4. The p value of the model was smaller than 0.05, but the fit of the research model was $\chi^2=511.541$, RMR=.047, GFI=.889, NFI=.958, IFI=.889, CFI=.958, RMSEA=.048, etc., which exceeds the general standard and is evaluated as an overall acceptable level.

For H1: the relationship of omnichannel characteristics with pleasure, the innovation (CR=4.995) and economic feasibility (CR=7.393) had a positive effect supporting the result of existing studies (Yu, Kim, & Lee, 2006; Tse & Wilton, 1988). It revealed that if omnichannel is innovative, and gives economic benefits to consumers, it is known that consumers feel the pleasure of shopping.

For H2: the effects of omnichannel characteristics on resistance, only economic feasibility (CR=-2.483, p=0.013) had a negative effect, reducing resistance and other factors were not related to the resistance or had positive effects, opposing of the hypothesis.

Regarding H3, in the relation between omnichannel

characteristics and repurchase intention, only innovation (CR=1.919) has positive effect on repurchase intention and the consistency, integration, and economic feasibility did not have a positive effect on repurchase intention.

Regarding H4, the pleasure of consumers' shopping had a significant effect on resistance (CR=-2.173, p=0.030), indicating that pleasure plays a role in reducing resistance. This result is consistent the existing studies of Hsieh et al. (2012); Wu et al. (2016); Lee et al. (2019) that pleasure plays a pivotal role in converting resistance into acceptance and positive attitude.

For H5, in the relation between pleasure and repurchase intention, a significant positive effect was made with pleasure (CR=2.006, p=0.045). Lastly, resistance (CR= -1.744, P=0.081) didn't have any relation with repurchase intention, rejecting H6. These results are inconsistent with studies showing the user's resistance to the O2O service has a positive (+) effect on the intention to discontinue use (chi et al, 2016). In general, it is found that when consumers feel new innovation resistance, it will have a significant effect on repurchase intention, however, resistance to distribution channels does not necessarily seem to waken repurchase intentions.

Table 4: Hypothesis Test Results

Hypothesis	Path		Estimate	S.E	CR	Status of support or rejection	
H1-1	Consistency	→	Pleasure	.016	.045	.284	Rejected
H1-2	Integration	→	Pleasure	.029	.031	.526	Rejected
H1-3	Innovation	→	Pleasure	.321	.043	4.995***	Supported
H1-4	Economic feasibility	→	Pleasure	.563	.065	7.393***	Supported
H2-1	Consistency	→	Resistance	.152	.071	2.524	.Rejected
H2-2	Integration	→	Resistance	.346	.052	5.519	Rejected
H2-3	Innovation	→	Resistance	-.002	.070	-.029	Rejected
H2-4	Economic feasibility	→	Resistance	-.229	.116	-2.483*	Supported
H3	Pleasure	→	Resistance	-.216	.145	-2.173*	Supported

H4-1	Consistency	→	Repurchase	.071	.074	.986	Rejected
H4-2	Integration	→	Repurchase	.061	.055	.796	Rejected
H4-3	Innovation	→	Repurchase	.164	.074	1.919*	Supported
H4-4	Economic feasibility	→	Repurchase	-.089	.121	-.814	Rejected
H 5	Pleasure	→	Repurchase	.242	.154	2.006*	Supported
H 6	Resistance	→	Repurchase	-.144	.072	-1.744	Rejected
Model fit	$\chi^2=511.541(df=303, p=.000)$, Normed- $\chi^2=1.688$, RMR=.089, GFI=.889, NFI=.958, IFI=.899, TLI=.048, CFI=.958, RMSEA=.048						

Note) * $p < .05$, ** $p < .01$, *** $p < .001$

5. Conclusions

To verify the effects of the factors on consumer emotions such as pleasure or resistance and also repurchase intention, this study examined the relations between research concepts, centered on previous studies, set hypotheses, developed a research model, and verified the effects through a questionnaire survey targeting clothes purchasing consumers. The empirical study results are summarized as follows:

First, innovation and economic feasibility among the omnichannel characteristics had a positive effect on pleasure and by being consistent with the study of Tse and Wilton (1988) that shopping satisfaction becomes higher, as perception on psychological and economic benefits is higher. Therefore, omnichannel's innovative factor and economic benefits are judged to be important factors to make omnichannel users feel pleasure of shopping.

Second, only economic feasibility among omnichannel characteristics had a negative effect on user resistance by supporting hypothesis 2 partially. When looking at previous studies, economic feasibility in mobile simple payment service affects the monetary benefits that consumers gain due to lower connection fees or commissions than other services (Eun & Kim, 2018) or affects the profits or values believed to be gained by users when they use mobile service (Kim & Park, 2014). Therefore, economic feasibility is considered as a key factor in selecting simple mobile payment service and may work as very important factor that may reduce the negative resistance factor.

Third, the pleasure of shopping had a negative effect on user resistance supporting hypothesis 3. As proved existing research on the technology of acceptance model (TAM), including internet shopping mall and mobile banking (Rogers et al., 1971; Davis, 1989), if consumers feel pleasure in omnichannel using shopping, it is expected for omnichannel using shopping to play a role in easing resistance. It was proved that pleasure becomes a huge motivation for users to continuously use omnichannel and it is a key factor to induce positive and emotional value in the process.

Fourth, innovation had a positive effect on consumers

repurchase intention supporting hypothesis 4 partially. Omnichannel innovation indicates how quickly and easily new things are accepted, and it is a key factor promoting consumers' omnichannel use. This result implied that omnichannel is regarded as promoting the repurchase intention through more convenient shopping for consumers through continuous innovation as presented by Henard and Szymanski (2001) studied that product results are better as product's innovation is higher. Herein, it was confirmed that innovation and economic feasibility improve pleasure, and reduce user resistance, and they can be variables having positive effects on the improvement of repurchase intention.

Fifth, pleasure in consumers' shopping positively affected the repurchase intention. Although this was supported by study result of Blackwell et al. (2006) that consumers' positive emotions induce positive product attitude and raise satisfaction, consumers' resistance did not have a significant effect on repurchase intention.

5.1. Academic Implications

The academic implications of this study can be summarized as follows:

First, this study expanded the academic framework of omnichannel distribution study by examining the causal relations through adopting economic feasibility and innovation factors as new characteristic factors from an integrated perspective beyond several characteristic factors (integration, consistency, personalization, privacy, connectivity, mutual workability, location-based, entertainment) dealt with in the existing omnichannel distribution environment through synthesizing the existing previous studies on the service environment of on/offline distribution channels.

Second, the existing omnichannel studies mainly focused on the functional factors from a supplier's perspective or the studies were carried out on omnichannel service characteristics. Meanwhile, this study examined However this study considered the positive and negative psychological factors through omnichannel characteristics and verified the structural relations between them, expanding the scope of existing studies.

Third, the existing studies mainly used resistance and acceptance of innovative products as dependent variables, and researched individually by separating the antecedents. However, this study incorporated resistance and acceptance together on the premise that resistance and acceptance can co-exist, leading to the academic implication. Studies related to existing user resistance mainly focused on the factors affecting individuals' support for new systems or new technologies and continuous use, however, it is difficult to understand recently rapidly changing system acceptance process with only the fragmentary theoretic background (Benbasat & Barki, 2007). In this context, this study simultaneously paid attention to user resistance, a negative attitude revealed by people with hostility and repurchase intention on the premise of acceptance and customer retention in the environment where uncertainty is mixed, and confirmed that the role of pleasure is huge as a role to induce repurchase intention by easing user resistance.

5.2. Practical Implications

Based on the empirical study results by the questionnaire study targeting clothes purchasing consumers, the following implications are presented:

First, innovation and economic feasibility of omnichannel shopping had a positive effect on consumers' pleasure, but economic feasibility only had a negative effect on user resistance, revealing that especially economic feasibility is very important to lower resistance and enhance pleasure when shopping. On the other hand, consistency and integration factors were indicated as less important for customer pleasure and repurchase intention in this study even those were proved as key in other studies (Piercy, 2012; Aaker & Joachimsthaler, 2001). It implies that customer possibly accept them naturally exists as being consistent with prices, offered service and benefit, leading to the low expectation for them. Rather, customer expects service innovation for personalized service suited them in the consumption environment that becomes smarter. Through consumer personalization, if participation rate is enhanced and online such as SNS is used, various sales promotional activity increase and cost reduction can be expected to companies. In addition, it is important that innovation technology including unmanned system within stores solves concerns about side effects revealed by interactions between humans and computers in line with contactless trend diffusion (Kallweit, Spreer, & Toporowski, 2014; Priporas, Stylos, & Fotiadis, 2017). Efforts for diverse changes and innovation can immediately solve unexpected problems including chatbot or digital signage and providing reliability to services. Omnichannel economic feasibility plays a key role in improving the pleasure of shopping and reducing user resistance, and so an effort to convert cost reduction through

omnichannel system into consumers' economic benefits is necessary.

Second, pleasure in the omnichannel use situation had a negative effect on user resistance. It means that the pleasure motivates consumers to overcome resistance for themselves and can be a factor to promote repurchase intention. Therefore, if curiosity is stimulated to consumers and funny information and content are provided, and so the consumers become pleasant, improving the pleasure and curiosity on the companies and products concerned can be enhanced. Ultimately, repurchase intention can continue. In addition, it is required to diversely use contents such as games, free gifts and events that target customers can sufficiently enjoy and have fun, as well as convenience. User resistance can offset or ease the pleasure of shopping, thus system construction and content development by which consumers can be quickly familiarized are necessary, given that resistance can be induced due to use barrier, value barrier, and psychological barrier that consumers perceive from a new system or technology. It is also important to reduce user resistance by emphasizing better advantages than the existing distribution channel or shopping system (Kim & Jung, 2020).

Third, regarding the effects of omnichannel characteristics on the resistance and repurchase intention, some hypotheses were rejected. It implies that consumer behavior results can be divided by segmented market due to the following, if the consumers purchase clothes using integrated distribution channel, rather than the concepts in some hypotheses affect repurchase intention directly: Positive path (reduction or ease of fatigue and annoyance → pleasure enhancement → repurchase intention) and negative path (annoyance enhancement → loss of Pleasure → resistance) coexist. Therefore, barriers that may be caused in the omnichannel acceptance or repurchase intention process should be removed, factors to make resistance relax should be explored, and continuous use by maintaining existing customers based on clear definition of target market and exact need survey on the detailed market should be promoted.

Fourth, the negative effect of user resistance to omnichannel on repurchase intention was meaningless and so the relevant hypothesis was rejected, which implies that resistance to omnichannel means the temporary rejection of acceptance or severance of transactions, and so it implies no reduction of or no effect on repurchase intention. However, if user resistance gradually increases, this can be a factor the can be connected to negative emotion or response, and thus methods to improve factors such as omnichannel economic feasibility that can reduce user resistance should be steadily devised. A long-term strategy that may lower or control defense barrier according to acceptance by exploring segmented market showing a defensive trend due to high

trend of resistance in the initial stage of omnichannel construction and by removing uncertainties or risks perceived by the consumers is necessary.

5.3. Limitations and Future Study Direction

Although this study presents strategic implications useful for omnichannel operation, the following study limitations and tasks for future study can be presented:

First, this study examined consumers' omnichannel use experiences without a path between on and offline stores even though interactions from online stores to offline stores and those from offline stores to online stores were different. Future study needs to classify and compare between customers who experienced integrated distribution channel online and those who experienced integrated distribution channel offline into online.

Second, despite of the recent trends to stimulate companies with various channels this study dealt with just two integrated distribution channels: online and offline, except other channels such as mobile, catalog, and TV Home shopping. In addition, channels possessed by each company and the level of integration between the channels differ. Thus, it will be meaningful if study considering various channels' influence is carried out.

Third, this study performed a questionnaire survey targeting limited number of samples and specific consumption products of clothes and so there can be some unreasonableness to generalize the study result. There is a need to survey by combining strategies from the corporate perspective and an empirical survey targeting consumers in the fashion companies' integrated distribution channel situation. In case of consumers, there is a possibility that information processing capability differences between generations and by age group exist, and thus there is a need to study by classifying various segmented markets.

References

- Aaker, D. A., & Joachimsthaler, E. (2001). *Brand leadership: die Strategie für Siegermarken*. Financial Times Prentice Hall.
- Alba, J. W., & Hutchinson, J. W. (1987). Dimensions of consumer expertise. *Journal of consumer research*, 13(4), 411-454.
- Ahn, M. A., Kim, S. H., & Hong, S. J. (2019). Dose the omnichannel will serve to strengthen the relationship quality?: The effect of the relationship quality on customers' continued intention. *Journal of Product Research*, 37(3), 83-94.
- Babin, B. J., Darden, W. R., & Griffin, M. (1994). Work and/or fun: measuring hedonic and utilitarian shopping value. *Journal of consumer research*, 20(4), 644-656.
- Bae, J. K. (2018). A study on the determinant factors of innovation resistance an innovation acceptance on internet primary bank services: combining the theories of innovation diffusion and innovation resistance. *The e-Business Studies*, 19(2), 91-104.
- Beck, N., & Rygl, D. (2015). Categorization of multiple channel retailing in Multi-, Cross-, and Omni-Channel Retailing for retailers and retailing.
- Benbasat, I., & Barki, H. (2007). Quo vadis TAM?. *Journal of the association for information systems*, 8(4), 7.
- Bendoly, E., Blocher, J. D., Bretthauer, K. M., Krishnan, S., & Venkataramanan, M. A. (2005). Online/in-store integration and customer retention. *Journal of Service Research*, 7(4), 313-327.
- Biong, H. (1993). Satisfaction and loyalty to suppliers within the grocery trade. *European journal of marketing*, 27(7), 21-38.
- Blackwell, R. D., Miniard, P. W., & Engel, J. F. (2006). *Consumer behavior*. South-Western Pub.
- Boven, L. V. (2002). Living Athe Good Life@: the Hedonic Superiority of Experiential Over Material Purchases. *ACR North American Advances*.
- Byun, K. A., Dass, M., Kumar, P., & Kim, J. (2017). An examination of innovative consumers' playfulness on their pre-ordering behavior. *Journal of Consumer Marketing*, 34(3), 226-240.
- Cao, L., & Li, L. (2015). The impact of cross-channel integration on retailers' sales growth. *Journal of Retailing*, 91(2), 198-216.
- Chang, H. H., & Liu, Y. M. (2009). The impact of brand equity on brand preference and purchase intentions in the service industries. *The Service Industries Journal*, 29(12), 1687-1706.
- Chi, Y. S., Kang, M. Y., Han, K. S., & Choi, J. I. (2016). A study on the discontinuance intention on O2O commerce: with a focus on the mediating effects of perceived risk and user resistance. *International Journal of u-and e-Service, Science and Technology*, 9(2), 207-218.
- Childers, T. L., Carr, C. L., Peck, J., & Carson, S. (2001). Hedonic and utilitarian motivations for online retail shopping behavior. *Journal of retailing*, 77(4), 511-535.
- Cho, B. J., & Lee, J. S. (2016). Adoption factors of smart watch: Focusing on moderate effects of innovation resistance. *Journal of Broadcasting and Telecommunication Research*, 93, 111-136.
- Chung, J., & Tan, F. B. (2004). Antecedents of perceived playfulness: An exploratory study on user acceptance of general information-searching websites. *Information & Management*, 41(7), 869-881.
- Cummins, S., Peltier, J. W., & Dixon, A. (2016). Omni-channel research framework in the context of personal selling and sales management: A review and research extensions. *Journal of Research in Interactive Marketing*, 10(1), 2-16.
- Davis, F. D., Bagozzi, R. P., & Warshaw, P. R. (1989). *Management science*, 35(8), 982-1003.
- Dawson, S., Bloch, P. H., & Ridgway, N. (1990). Shopping motives, emotional states. *Journal of retailing*, 66(4), 408-427.
- De Keyser, A., & Lariviere, B. (2014). How technical and functional service quality drive consumer happiness: moderating influences of channel usage. *Journal of Service Management*, 25(1), 30-48.
- Eun, J., & Kim, S. (2018). Effect of Mobile Payment Service Characteristics on Continuous Use Intention: Moderating Effect of the Status Quo. *The Journal of Internet Electronic Commerce Research*, 18(3), 19-39.
- Gutman, J. (1982). A means-end chain model based on consumer categorization processes. *Journal of marketing*, 46(2), 60-72.

- Shin, J. G., & Lee, S. W. (2016). A study of intention to use wrist-worn wearable devices based on innovation resistance model-Focusing on the relationship between innovation characteristics, consumer characteristics, and innovation resistance. *The Journal of the Korea Contents Association*, 16(6), 123-134.
- Han, S. L., Kim, G. H., & Jang, Y. Y. (2019). Understanding consumer's BOPIS(buy online pick up in store) choices. *Journal of Consumer Research*, 24(3), 1-25.
- Hansen, R., & Sia, S. K. (2015). Hummel's digital transformation toward omnichannel retailing: key lessons learned. *MIS Quarterly Executive*, 14(2), 51-66.
- Herhausen, D., Binder, J., Schoegel, M., & Herrmann, A. (2015). Integrating bricks with clicks: retailer-level and channel-level outcomes of online-offline channel integration. *Journal of retailing*, 91(2), 309-325.
- Heitz-Spahn, S. (2013). Cross-channel free-riding consumer behavior in a multichannel environment: An investigation of shopping motives, sociodemographics and product categories. *Journal of retailing and consumer services*, 20(6), 570-578.
- Holbrook, M. B., & Hirschman, E. C. (1982). The experiential aspects of consumption: Consumer fantasies, feelings, and fun. *Journal of consumer research*, 9(2), 132-140.
- Hollebeek, L. D., Jaeger, S. R., Brodie, R. J., & Balemi, A. (2007). The influence of involvement on purchase intention for new world wine. *Food Quality and Preference*, 18(8), 1033-1049.
- Hsieh, J. K., Hsieh, Y. C., Chiu, H. C., & Feng, Y. C. (2012). Post-adoption switching behavior for online service substitutes: A perspective of the push-pull-mooring framework. *Computers in Human Behavior*, 28(5), 1912-1920.
- Hurley, R. F., Hult, G. T. M., & Knight, G. A. (2005). Innovativeness and capacity to innovate in a complexity of firm-level relationships: A response to Woodside (2004). *Industrial marketing management*, 34(3), 281-283.
- Jaworski, B. J., & Kohli, A. K. (1993). Market orientation: antecedents and consequences. *Journal of marketing*, 57(3), 53-70.
- Jung, E. A., & Kim, J. H. (2020). The effect of user's fatigue and annoyance on pleasure, resistance, repurchase intention in the integrated distribution channel context. *Korea Logistics Reviews*, 30(3), 23-39.
- Kallweit, K., Spreer, P., & Toporowski, W. (2014). Why do customers use self-service information technologies in retail? The mediating effect of perceived service quality. *Journal of retailing and consumer services*, 21(3), 268-276.
- Kim, D. K., & Chung, J. Y. (2013). The influence of online golf shopping mall attribute on consumer of positive emotion and shopping behavior. *Journal of Sport and Leisure Studies*, 53(1), 373-385.
- Kim, H. T. (2016). Omni channel & O2O How to do?: Marketing strategy in the era of the disappearance of the on-line and off-line. *Seoul: eBizbooks*.
- Kim, H. W., & Kankanhalli, A. (2009). Investigating user resistance to information systems implementation: A status quo bias perspective. *MIS quarterly*, 33(3) 567-582.
- Konus, U., Verhoef, P. C., & Neslin, S. A. (2008). Multichannel shopper segments and their covariates. *Journal of retailing*, 84(4), 398-413.
- Kunz, W., Schmitt, B., & Meyer, A. (2011). How does perceived firm innovativeness affect the consumer?. *Journal of Business Research*, 64(8), 816-822.
- Lee, H. S., & Hong, S. T. (2016). Perceived customer value and repurchase intention in overseas online shopping purchase: The role of switching cost from transaction cost: Aviation logistics industry. *Journal of the Aviation Management Society of Korea*, 14(3), 61-82.
- Lee, H. S., & Seo, M. S. (2018). Determinants of adopting omni channel system and corporate performance. *Korean Journal of Logistics*, 26(4), 131-146.
- Lee, J. M., Sim, M. Y., Kang, H. G., Jang, J. A., & Kim, D. Y. (2019). Effects of perceived risk and consumer characteristics on the continuous use intention of technology-based self-service. *Journal of Consumer Studies*, 30(1), 69-92.
- LEE, K. H., & KIM, B. Y. (2021). Service satisfaction and continuous use intention on omnichannel-based pickup service. *Journal of Distribution Science*, 19(10), 5-15.
- MacKenzie, S. B., & Lutz, R. J. (1989). An empirical examination of the structural antecedents of attitude toward the ad in an advertising pretesting context. *Journal of marketing*, 53(2), 48-65.
- Mbengue, A., Bhattacharjee, S., Pandharkar, T., Liu, H., Estiu, G., Stahelin, R. V., & Haldar, K. (2015). A molecular mechanism of artemisinin resistance in Plasmodium falciparum malaria. *Nature*, 520(7549), 683-687.
- Melis, K., Campo, K., Breugelmans, E., & Lamey, L. (2015). The impact of the multi-channel retail mix on online store choice: does online experience matter?. *Journal of Retailing*, 91(2), 272-288.
- Min, D. (2016). The effect of psychological disposition on omnichannel shopping in the age of digital convergence: Focusing on extraversion-introversion and variety-seeking tendency. *Journal of Digital Convergence*, 14(1), 91-97.
- NGUYEN, H. N. (2021). Channel Integration Quality, Customer Experience and Patronage in Omnichannel Retailing. *Journal of Distribution Science*, 19(12), 23-32.
- Oh, M. H., & Kim, I. L. (2014). The effect of consumer attitude toward fashion products on SNS's characteristics to purchase intention and on-line word of mouth. *Journal of the Korean Society of Fashion Design*, 14(1), 101-120.
- Oliver, R. L. (1980). A cognitive model of the antecedents and consequences of satisfaction decisions. *Journal of marketing research*, 17(4), 460-469.
- Park, H., & Kim, S. (2014). An Empirical Study of SNS Users' Switching Intention Toward Closed SNS. *Information systems review*, 16(3), 135-160.
- Park, J. S., & Kwon, H. I. (2018). A study on the factors influencing innovation resistance and intention of using on the biometrics technology. *The Journal of Information Systems*, 27(2), 53-75.
- Park, J. Y., & Kim, D. I. (2020). The effect of shopper's time perception and creativity on perceived usefulness and shopping happiness in omni-channel. *Journal of Channel and Retailing*, 25(2), 99-126.
- Park, S. Y. (2020). The effect of consumer's cosmetics shopping orientation on emotion, relationship quality, and repurchase intention: focus on cosmetics distribution channels. *Journal of Human Ecology*, 24(3).99-108.
- Piderit, S. K. (2000). Rethinking resistance and recognizing ambivalence: A multidimensional view of attitudes toward an

- organizational change. *Academy of management review*, 25(4), 783-794.
- Piercy, N. F. (2012). *Tales from the Marketplace*. Routledge.
- Piotrowicz, W., & Cuthbertson, R. (2014). Introduction to the special issue information technology in retail: Toward omnichannel retailing. *International Journal of Electronic Commerce*, 18(4), 5-16.
- Priporas, C. V., Stylos, N., & Fotiadis, A. K. (2017). Generation Z consumers' expectations of interactions in smart retailing: A future agenda. *Computers in Human Behavior*, 77, 374-381.
- Qureshi, I., Fang, Y., Ramsey, E., McCole, P., Ibbotson, P., & Compeau, S. (2009). Understanding online customer repurchasing intention and the mediating role of trust—an empirical investigation in two developed countries. *European Journal of Information Systems*, 18(3), 205-222.
- Ram, S. (1987). A model of innovation resistance. *ACR North American Advances*.
- Rigby, D. (2011). The future of shopping. *Harvard business review*, 89(12), 65-76.
- Rogers, E. M., & Shoemaker, F. F. (1971). Communication of Innovations; A Cross-Cultural Approach.
- Rogers, E. M. (1995). Diffusion of Innovations: modifications of a model for telecommunications. In *Die diffusion von innovationen in der telekommunikation* (pp.25-38). Springer, Berlin, Heidelberg.
- Roy, A. (2017). A review on the alkaloids an important therapeutic compound from plants. *IJPB*, 3(2), 1-9.
- Scanlan, T. K., & Simons, J. P. (1992). The construct of sport enjoyment. *Motivation in sport and exercise*, 1992(15).
- Seck, A. M., & Philippe, J. (2013). Service encounter in multi-channel distribution context: virtual and face-to-face interactions and consumer satisfaction. *The Service Industries Journal*, 33(6), 565-579.
- Sheth, J. N. (1981). Psychology of innovation resistance: the less developed concept (LDC). in *diffusion research, research in marketing*, 4, 273-282.
- Shimp, T. A., & Kavas, A. (1984). The theory of reasoned action applied to coupon usage. *Journal of consumer research*, 11(3), 795-809.
- Shin, J. K., & Oh, M. O. (2020). The effects of retailers' Omnichannel service on customer experience and customer loyalty. *Journal of The Korean Data Analysis Society*, 22(5), 1941-1958.
- Song, H. S., & Kim, K. C. (2006). Resistance to mobile commerce services. *The Journal of Society for e-Business Studies*, 11(2), 111-134.
- Sousa, R., & Voss, C. A. (2006). Service quality in multichannel services employing virtual channels. *Journal of service research*, 8(4), 356-371.
- Szymanski, D. M., & Henard, D. H. (2001). Customer satisfaction: A meta-analysis of the empirical evidence. *Journal of the academy of marketing science*, 29(1), 16-35.
- Tse, D. K., & Wilton, P. C. (1988). Models of consumer satisfaction formation: An extension. *Journal of marketing research*, 25(2), 204-212.
- Venkatesh, V. (2000). Determinants of perceived ease of use: Integrating control, intrinsic motivation, and emotion into the technology acceptance model. *Information systems research*, 11(4), 342-365.
- Venkatesh, V., & Davis, F. D. (2000). A theoretical extension of the technology acceptance model: Four longitudinal field studies. *Management science*, 46(2), 186-204.
- Verhoef, P. C., Kannan, P. K., & Inman, J. J. (2015). From multi-channel retailing to omni-channel retailing: introduction to the special issue on multi-channel retailing. *Journal of retailing*, 91(2), 174-181.
- Vilà, J., & MacGregor, S. P. (2007). Business Innovation: What it brings, What it takes. *IESE Alumni Magazine*, 8(12), 24-36.
- Wallendorf, M., & Zaltman, G. (1979). *Readings in consumer behavior, individuals, groups, and organizations*. Wiley.
- Walsh, G., Hennig-Thurau, T., & Vincent-Wayne, M. (2002). Conceptualizing consumer confusion. In *American Marketing Association. Conference Proceedings*, 13(172).
- WANG, J., & JIANG, X. (2022). The Impact of Omnichannel Shopping Experience and Channel Integration on Customer Retention: Empirical Evidence from China. *The Journal of Asian Finance, Economics and Business*, 9(2), 229-242.
- Wankel, L. M., & Sefton, J. M. (1989). A season-long investigation of fun in youth sports. *Journal of Sport and Exercise Psychology*, 11(4), 355-366.
- Westbrook, R. A. (1987). Product/consumption-based affective responses and postpurchase processes. *Journal of marketing research*, 24(3), 258-270.
- Wu, L. H., Wu, L. C., & Chang, S. C. (2016). Exploring consumers' intention to accept smartwatch. *Computers in Human Behavior*, 64, 383-392.
- Yang, S., Lu, Y., & Chau, P. Y. (2013). Why do consumers adopt online channel? An empirical investigation of two channel extension mechanisms. *Decision Support Systems*, 54(2), 858-869.
- Zaltman, G., & Wallendorf, M. (1979). *Consumer behavior, basic findings and management implications*. Wiley.