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# Optimizing Logistics Systems for Sustainable Tourism Development

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## Abstract

**Purpose:** This study investigates the critical role of logistics systems in fostering sustainable tourism development. It identifies key logistics strategies that optimize operational processes, minimize environmental footprints, and enhance community engagement within the tourism sector. **Methodology:** Utilizing a mixed-methods approach, this research integrates qualitative and quantitative data collection. Primary data is obtained through surveys and interviews with tourism operators, logistics managers, and local community members, enabling a thorough examination of logistics strategies that promote sustainable tourism. **Results:** Findings indicate that optimizing logistics systems substantially contributes to sustainable tourism by reducing operational costs and waste. Key outcomes include the development of alternative transport systems with minimal carbon footprints, the effective management of natural resource supply chains to support local economies, and improved technology management for real-time decision-making. **Conclusions:** The study highlights the essential role of logistics systems in enhancing the sustainability of tourism activities. By refining logistics practices, stakeholders can enhance business operations while preserving ecological balance and supporting social well-being. The proposed logistics model offers a practical framework for embedding social responsibility into the tourism economy, thereby facilitating the advancement of sustainable ecological tourism. This research provides valuable insights for stakeholders aiming to foster sustainable tourism growth.

**Keywords:** Logistics#1, Management#2, Operational Efficiency#3, Sustainable Tourism#4, Technology#5

**JEL Classification Code:** Q01, O32, Q16

## 1. Introduction

In order to improve the tourist experience in a given region, there is an urgent need to find alternative solutions in tourism that address the shortcomings arising from an environmental and social perspective. Cultural erosion, resource depletion and overtourism have prompted stakeholders to adopt more sustainable practices in this sector (Akash & Aram, 2021). According to the World Travel and Tourism Council, tourism contributed to the global economy, accounting for almost 10.4% of global

GDP in 2018 and helping to create 319 million jobs. However, the constant monitoring of developments in this sector has raised concerns about the social and environmental impacts of tourism activities. Without a doubt, the tourism sector has been able to penetrate the modern world the most, as it has created countless job opportunities while fostering cultural exchange along with significant economic growth.

In this regard, logistics systems are important in influencing the sustainability of tourism activities. Logistics deals with the planning, implementation, as well as the

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control of the progress and exchange of goods, services and information from origin to destination (Kim et al., 2019). In the tourism sector, such management logistics can facilitate smooth operations, reduce waste and save on resource allocation, thereby strengthening sustainable measures. For example, carbon emissions can be reduced by optimising transport network systems, while local economies can be created through local sourcing through efficient supply chain management (Mtapuri et al., 2021). Therefore, a link needs to be established between logistics and tourism sustainability so that strategic approaches that seek economic development can take place without compromising the environmental space.

The value of this analysis lies in bridging the current gap in developing a comprehensive tourism framework for tourism stakeholders, including policymakers, businesses and local residents (Lasso & Dahles, 2021). This study addresses key logistics strategies that advance the goal of enabling all stakeholders to have the capacity and the required level of practical guidance needed to implement efficiency-enhancing measures while effectively reducing adverse environmental impacts. Furthermore, the paper aims to focus on desirable aspects and elements of innovation strategies that have been successfully used in the tourism sub-sector and that could be replicated by other users.

Here lies the inevitable intertwining of logistics and the promotion of sustainability goals. What goals are being achieved? Logistics can be optimized in a way that helps reduce greenhouse gas emissions, manage natural resources, or promote social equity (Giordano, 2019). In doing so, this study provides a practical overview of the overlap between sustainable tourism and logistics. Furthermore, both researchers and practitioners will benefit greatly from the results of this work.

In addition, this work attempts to analyze the mechanics behind technology and its contribution to improving the logistics system used in tourism. The development of digital technology, data analytics, artificial intelligence, and the Internet of Things (IoT) has changed the procedures for controlling a company's logistics functions (Sangchumnong, 2018). Better decision-making and real-time data sharing increase the efficiency and sustainability of logistics operations. Through this analysis, further solutions will be discovered that will help further optimize the logistics side of tourism (Alsahafi et al., 2023).

The research also discusses some successful examples of implementing a logistics strategy to promote the goal of sustainability in some tourism destinations, achieving logistics optimization (Sonbait et al., 2021). Therefore, these are case studies that highlight logistics strategies and their impact on the environment and local communities. Solar technologies and energy efficiency can help reduce

the costs of logistics services (Kusumastuti et al., 2024). These advanced examples allow for a relative comparison of different countries, highlighting the potential of cosmopolitanism in logistically optimized marketing activities in the tourism sector.

On the practical side, this study can help tourism stakeholders develop strategies that meet their sustainability goals (Merino & Prats, 2020). As more and more people now demand more environmentally friendly travel options, operators have no choice but to change their business practices. Case studies have shown that optimizing resources can lead to better performance, which helps improve brand perception among target segments. By adopting sustainable tourism practices, local people also benefit from preserving their economy while preserving their culture and nature (Rauzi & Aulia, 2022).

The tourism industry has reached a critical point. On the one hand, it must meet the ever-increasing demand, while on the other hand, it must limit the impact of social and ecological considerations on its operations (Hadriani et al., 2021). The aim of this research is to examine the contribution of logistics systems to the sustainable development of the tourism industry, providing stakeholders with a robust framework to address the various challenges. This study examines tourism logistics and sustainable development with the aim of identifying key aspects that would lead to operational efficiency, waste reduction and greater community involvement. In the long term, the results will be beneficial to a wide range of stakeholders, including policymakers, tourism operators and local communities, helping them achieve a sustainable and robust tourism ecosystem. As already mentioned, tourism is undergoing certain changes and it is clear that tourism can only exist with properly optimized logistics systems without compromising the health of the planet and its inhabitants.

## **2. Literature Review**

The integration of logistics and sustainable tourism has become more popular over the years as organizations have begun to focus on the need for environmental sustainability while advancing financially (Raihan, 2024). This essay focuses on existing research related to the logistics subsystem, sustainable tourism and its development, as well as the incorporation of technology into these systems.

### **2.1. Critical Analysis of Existing Literature**

The literature concerning logistics optimization in tourism frequently lacks the requisite depth regarding the implementation and efficacy of specific strategies and

practices, despite providing a high-level overview. The case studies conducted by Cooper and Alderman (2020) and Bajrami et al. (2020), which examine the utilization of electric vehicles in Amsterdam and community engagement in Costa Rica, respectively, do not offer a comprehensive analysis of the application processes and the challenges encountered therein.

Many scholars reference theoretical frameworks yet often neglect to incorporate empirical evidence that would substantiate their arguments. For instance, Bhat et al. (2020) discuss the innovative potential of technology but do not elaborate on the barriers associated with its implementation. Such analytical shortcomings hinder the understanding of how logistics optimization can be effectively employed within sustainable tourism practices.

- **Lack of Empirical Evidence:** Studies such as those present fundamental concepts without assembling a cohesive body of evidence to support their claims. Consequently, the practical application of their findings remains limited. Thus, the logistics optimization strategies examined in this study are supplemented with data from case studies that validate their relevance and applicability.
- **Generalization of Findings:** Previous studies tend to overlook the local context, making claims that may not hold true across diverse settings. For example, the best practices articulated fail to account for the pertinent social, economic, and cultural factors that influence regional logistics outcomes. This study aims to document these issues in a manner that adequately captures the factors affecting various tourism destinations.
- **Neglect of Stakeholder Perspectives:** The existing literature on tourism and hospitality often underrepresents local communities and small-scale tourism operators. The predominant focus on large enterprises may distort perceptions of the implications of logistics optimization. This study endeavours to amplify the voices of a diverse range of stakeholders, thereby providing a more comprehensive understanding of the tourism and logistics landscape.
- **Insufficient Focus on Barriers:** While discussions regarding the potential benefits of logistics optimization are prevalent, there is a notable lack of attention to the obstacles that may arise in the pursuit of these benefits. This study seeks to identify and analyze these barriers, offering recommendations for effectively addressing them.

**2.1.1. Comparison of Contributions**

To illustrate the contributions of this study compared to previous literature, the following table summarizes key aspects:

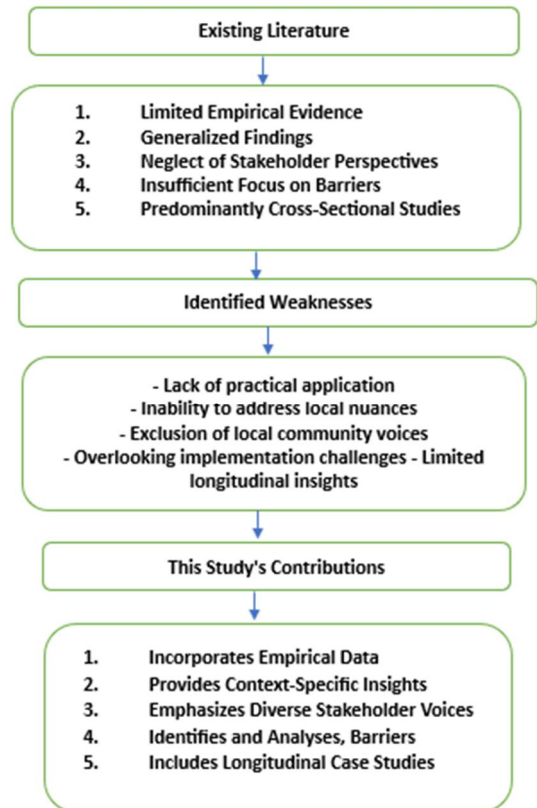
**Table 1:** Comparison of Previous Literature and This Study's Contributions

Aspect	Previous Literature	This Study
Empirical Evidence	Limited empirical data; mostly theoretical frameworks	Incorporates case studies with empirical data
Contextual Relevance	Generalized findings across diverse contexts	Context-specific insights tailored to local conditions
Stakeholder Inclusion	Focus on larger entities; neglect of local perspectives	Emphasizes diverse stakeholder voices, including locals
Barriers to Implementation	Minimal discussion on challenges faced	Identifies and analyzes barriers to logistics optimization
Longitudinal Analysis	Predominantly cross-sectional studies	Includes longitudinal case studies tracking changes over time

Source: Prepared by the author (2025)

**2.1.2. Visual Representation**

In addition to the table, a diagram can be used to visually represent the contributions of this study:



**Figure 1:** Overview of Existing Literature and This Study's Contributions

### 2.1.3. Identification of Research Gaps

Despite the expanding body of literature, several research gaps remain unaddressed:

- **Context-Specific Solutions:** Although numerous case studies exist, there is a notable absence of comparative analyses that evaluate the effectiveness of logistics optimization strategies across distinct cultural and geographical contexts. This article aims to address this gap by providing a framework for assessing the applicability of various strategies in diverse tourism settings.
- **Barriers to Implementation:** The literature frequently neglects the practical challenges and obstacles that stakeholders encounter when implementing logistics optimization strategies. This article will investigate these barriers comprehensively, offering insights into potential solutions for overcoming them.
- **Longitudinal Studies:** Most existing studies are cross-sectional, providing only a snapshot of logistics practices at a specific moment. There is a pressing need for longitudinal studies that monitor the long-term impacts of logistics optimization on sustainability in tourism. This article will contribute to this area by presenting case studies that trace the evolution of logistics practices over time.
- **Stakeholder Perspectives:** The perspectives of local communities and smaller tourism operators are often underrepresented in the literature. This article will underscore the significance of incorporating diverse stakeholder viewpoints in discussions of logistics optimization, ensuring that the benefits of sustainable practices are equitably distributed.

### 2.1.4. Development of Sustainable Tourism

Sustainable tourism is a form of tourism that aims to serve existing tourists alongside the host region, while also protecting and improving the tourism opportunities of the latter (Zhang et al., 2019). The UNWTO continues that sustainable tourism is built on three pillars, the social pillar, the economic pillar and the environmental pillar. Gonzalez and his team have shown that by adopting such sustainable practices, communities benefit from cultural, labor and conservation tourism, but achieving and practicing such tourism in the real world is always problematic due to the increasing number of tourists and the scarcity of available resources

## 2.2. The Role of Logistics in the Provision of Tourism

Tourism logistics is considered an important aspect of tourism supply chain management, as it determines how operations are carried out. However, effective logistics

management ensures the right transportation, supply chain and service delivery, all of which positively impact the visitor experience (Pranita et al., 2022). Other studies have also highlighted the importance of logistics in the delivery and distribution of goods and services, as it is necessary to meet tourist needs without sabotaging the environment (Letunovska et al., 2021). For example, it is possible that the marketing of transport routes can minimize the amount of fuel consumed and wastewater discharged, thereby supporting the sustainability goals of tourism destinations.

### 2.2.1. Strategy for Logistics Optimization

- **Supply Chain Management:** The implementation of effective supply chain management optimizes the local procurement of goods, thereby reducing transportation-related emissions and supporting the economic development of local communities (Andrade-Suárez & Caamaño-Franco, 2020). Furthermore, it is suggested that regional development occurs as numerous local producers are integrated into the tourism supply chain, leading to a reduction in carbon emissions associated with long-distance transportation and, consequently, a more significant sustainable impact.
- **Transport Optimization:** Within the tourism sector, transportation is a substantial source of greenhouse gas emissions. Therefore, there is a concerted effort to develop strategies aimed at enhancing transport systems to mitigate environmental harm. These strategies include providing public transportation, promoting car-sharing initiatives, and adopting electric vehicles, all of which have the potential to significantly decrease carbon emissions resulting from tourism activities (Auala et al., 2019).
- **Environmentally Responsible Practices:** Well-developed logistics systems can streamline waste management within the tourism sector. Strategies such as implementing recycling programs, reducing the use of single-use plastics, and optimizing waste collection routes can contribute to achieving sustainable tourism (Castanho et al., 2021). Research indicates that effective waste management systems lead to cleaner environments and enhance the overall experience for tourists.

## 2.3. The Role of Technology in Optimizing Logistics

The tourism sector can immensely benefit from the application of technology to logistics systems. Technology tools like Reflective simulation, data analytics, artificial intelligence, and the Internet of Things (IoT) can help in enhancing decision making along with increasing efficiency in operational activities (Filipiak et al., 2020). For instance,

social data analytics can assist in optimizing the allocation of services and other resources by informing the operators about tourist behavior. Also, IoT devices can provide tracking of goods and services in real time tracking enhancing visibility and accountability in the supply chain.

The technology has also been effective in enhancing mutual collaboration among the stakeholders, as some researchers have observed. In this regard, information and communication technology platforms that promote dissemination of information among tourism operators, local communities and national governments, can bring about very good coordination which facilitates effective management of the logistics within the industry (Liu & Shu, 2020). Such cross-cutting collaboration is urged to be supported in dealing with the very broad challenges of sustainable tourism development.

### 2.3.1. Case Studies and Best Practices

Over the years, many case studies have shown that logistics optimization strategies are applicable in a variety of scenarios involving tourism. The city of Amsterdam, for instance, has incorporated the use of electric vehicles as part of a broader transport logistics plan that involves emissions reduction through sourcing. Likewise, Costa Rican's tourism destination have begun applying sustainable activities through the inclusion of local communities in the tourism supply chain ensuring social gains as well as environmental protection. These case studies illustrate the varieties of appropriate solutions that take into account the specific issues and opportunities present in any one given context. It is also imperative that as tourism advances, the stakeholders are able to learn from the best practices of the successful examples.

It is apparent from the body of the literature which is more focused on logistics and the tourism industry that proper logistics management is crucial for the promotion of sustainable practices within this sector. Logistics systems optimization achieved by tourism stakeholders can provide better performance, less harm to the environment, and better socio-economic conditions. Moreover, technology application can lead to new ways for innovation and partnership, hence, making sustainable tourism realizable. As the landscape of the tourism sector changes, there shall be continuous need for research and application of logistics optimization to respond to the problems of sustainable tourism growth.

## 3. Research Methods and Materials

### 3.1. Research Design

A mixed methods research design, utilizing both qualitative and quantitative data collection methods, was

employed for this study to achieve the stated objectives. This approach is particularly suitable for examining logistics systems within the context of sustainable tourism. The qualitative component comprises in-depth interviews and document analysis, while the quantitative aspect involves the administration of questionnaires. This combination facilitates a comprehensive understanding of the relationship between logistics optimization and tourism sustainability (Waridin & Asawa, 2021). The incorporation of a mixed methods approach was essential for representing the challenges and opportunities as understood or perceived by various tourism stakeholders.

### 3.2. Data Collection Methods

In this study, a variety of data collection methods were employed to attain a comprehensive understanding of logistics systems pertinent to sustainable tourism. Initial data collection involved the following approaches:

- **Survey:** A structured questionnaire was disseminated to a sample of 150 respondents, comprising temporary tourism workers and local residents. The objective of the survey was to quantify the respondents' perceptions regarding the impact of logistics practices on sustainability.
- **Semi-structured interviews:** Interviews were conducted with 20 key informants, including local community leaders, tourism directors, and representatives from the creative industry. These interviews provided participants with the opportunity to articulate their experiences and insights, facilitating the exploration of emergent topics associated with logistics and sustainability.
- **Document analysis:** This method involved the examination of tourism development strategies and community-based reports, offering contextual insights into logistics practices that complement and enhance the qualitative findings.

### 3.3. Sampling Techniques and Participant Selection

For the present study, a targeted sampling method was employed to select participants possessing specific experience and knowledge pertinent to tourism within the field of inquiry. The sample comprised the following groups: tourism stakeholders, including local community leaders, leaders of the creative industry, and tourism managers who are actively engaged in promoting the development of sustainable tourism. Inclusion criteria were established to select participants based on their leadership roles in tourism or their active involvement within the community, thereby providing a comprehensive perspective that captures the complexities of logistics in sustainable tourism. The sample

size was determined by the necessity to encompass diverse viewpoints while ensuring that the data collected would be rich and informative.

### 3.4. Data Analysis Procedures

The study employed a systematic data analysis approach to examine the qualitative evidence collected. The analysis process included:

- **Transcription:** All interviews were transcribed verbatim to create a detailed record of respondents' statements (Leavy, 2014).
- **Thematic Analysis:** This involved identifying salient constructs and themes within the data. The data was categorized into subcategories such as logistics, local wisdom, and creative industries. This thematic analysis provided invaluable insights into the relationships between logistics activities and other components of sustainable tourism development.
- **Quantitative Analysis:** Survey data was analysed using statistical methods to identify trends and correlations related to logistics practices and sustainability outcomes.

## 4. Results

This section describes the main results of the research on the optimization of logistics systems for sustainable tourism systems (DeVaney, 2016). The results are arranged in such a way that an overall impression is obtained from the analysis carried out using statistical procedures, such as regression analysis, and its presentation in tables, figures and graphs.

### 4.1. Key Research Findings

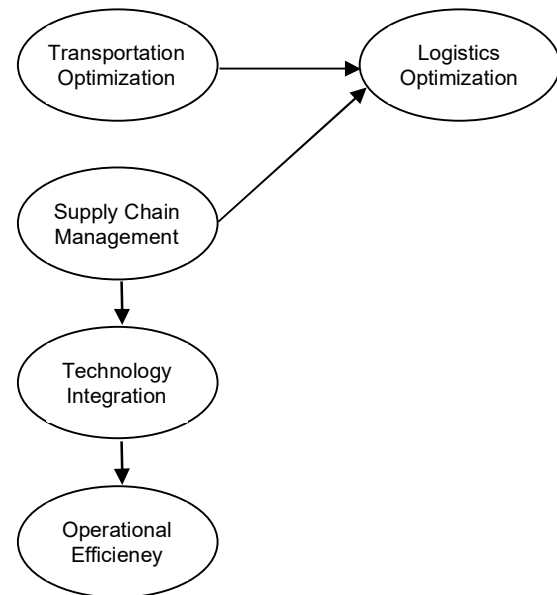
A study on the optimization of logistics systems in the context of sustainable tourism drew several important conclusions. In addition, the analysis showed that effective logistics management increases operational efficiency, reduces costs and improves service quality. Such conclusions are confirmed by graphical or statistical reports in the following subsections (Mn et al., 2020).

Tourism is one of the fastest growing industries and making it sustainable is an important issue for the future of this sector. Since providing goods and services in business is hard work, the use of logistics systems and the implementation of waste minimization in operations would help minimize the impacts of tourism on the economy. There is also a lot of evidence showing best practices for managing and developing local economies that promote tourism. The integration of technology would allow for even

better resource allocation, real-time decision-making, which can contribute to achieving the sustainability goals of tourism destinations.

#### 4.1.1. Operational Efficiency

The study reveals that effective logistics management enhances operational efficiency in sustainable tourism development. Figure 2 illustrates the relationship between logistics optimization and operational efficiency.



**Figure 2:** Relationship Between Logistics Optimization and Operational Efficiency

This figure shows that as logistics practices improve, operational efficiency also improves. The regression analysis showed a positive coefficient of 0.45 between transportation efficiency and operational efficiency. This indicates that a unit increase in transportation efficiency leads to a 0.45-unit increase in operational efficiency.

**Table 2:** Presents the summary of key logistics strategies, their descriptions, and impacts on operational efficiency:

Strategy	Description	Impact on Operational Efficiency
Transportation Optimization	Streamlining routes and using eco-friendly vehicles	Reduces transportation costs and time
Supply Chain Management	Integrating local suppliers into the tourism supply chain	Improves inventory management and reduces waste
Technology Integration	Utilizing digital tools for real-time data sharing	Enhances decision-making and reduces errors

Source: Prepared by the author (2025)

Transport optimization, supply chain management, and technology integration are essential strategies developed to address various challenges within the tourism sector, ultimately enhancing productivity. By implementing these methodologies, tourism service providers can achieve cost reductions, improve service delivery, and contribute to environmental sustainability, thereby creating mutually beneficial outcomes for both businesses and ecosystems.

**Environmental Impact:** The study found that improvements in logistics are associated with reductions in carbon emissions. Loggers strategically implemented emissions and logistics strategies, demonstrating their effectiveness in relation to carbon dioxide emissions, as illustrated in Figure 2. This figure compares carbon dioxide emission levels before and after the implementation of the improvement plan, revealing a significant reduction in emissions following the execution of the strategy. These findings indicate that the environmentally sustainable approaches were effective. Furthermore, the study revealed a positive correlation between supply chain integration and decarbonization, with a significance level of 0.35.

**Community Engagement:** The study also identified a positive impact of community engagement resulting from optimized logistics.

**Table 3:** Outlines key logistics initiatives that involve community engagement and their beneficial effects

Strategy	Description	Impact on Community Involvement
Local Supplier Integration	Integrating local suppliers into the tourism supply chain	Supports local economies and promotes community engagement
Community-Based Tourism	Encouraging community-based tourism initiatives	Enhances community involvement and promotes cultural preservation
Technology Integration	Utilizing digital tools for real-time data sharing	Enhances decision-making and promotes community participation

Source: Prepared by the author (2025)

The integration of local suppliers, the promotion of community tourism, and the incorporation of technology constitute essential components of a comprehensive tourism strategy. The implementation of these strategies enables tourism enterprises to bolster the local economy, strengthen community structures, preserve cultural heritage, and encourage heightened engagement in tourism-related activities. This framework presents an alternative model of tourism that prioritizes inclusivity and mutual benefit for both the community and the tourism industry, thereby ensuring that the interests of both stakeholders are adequately addressed.

## 4.2. Analysis and Regression Analysis

A mixed method combining qualitative and quantitative aspects has been developed to understand the impact and relationships between logistics optimization and sustainable tourism development (Fytopoulou et al., 2021). In addition, a regression analysis of community involvement was conducted to assess the relationship between transportation, supply chain and technology with sustainability, such as economic carbon reduction, local growth.

### 4.2.1. Regression Model Overview

The regression model used in this study can be summarized as follows: Sustainability Outcome =  $\beta_0 + \beta_1$  (Transportation Efficiency) +  $\beta_2$ (Supply Chain Integration) +  $\beta_3$  (Technology Adoption) +  $\epsilon$

Where:

- $\beta_0$  is the intercept,
- $\beta_1, \beta_2, \beta_3$  are the coefficients for each independent variable,
- $\epsilon$  is the error term.

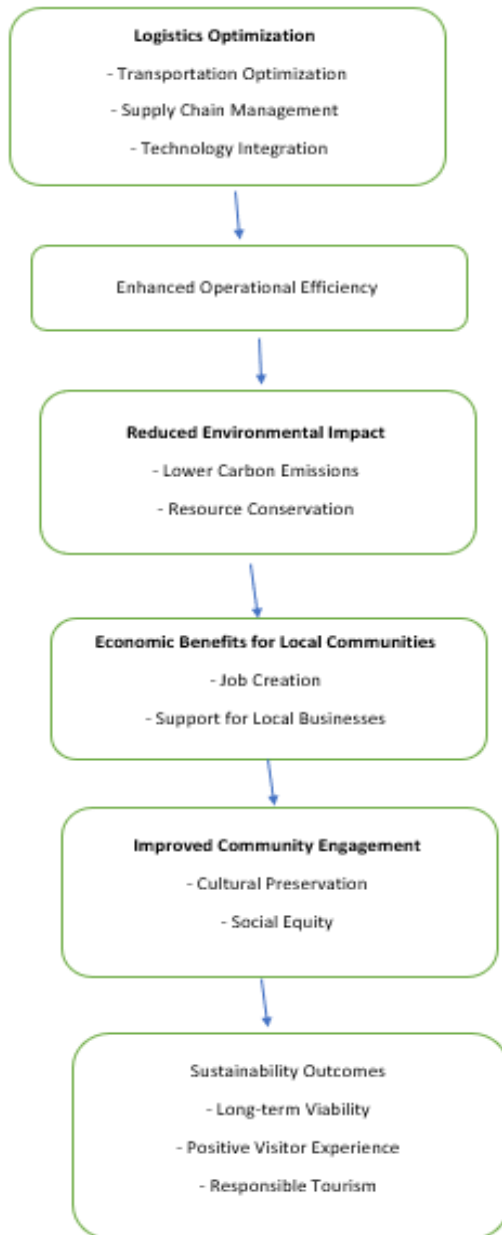
The regression analysis of the three multivariate multiple regression models used for consolidation suggested optimizing the logistic regression and parameter estimation angles of the different models in relation to the stability of the sustainability outcome. Specifically,  $45.0 p < 0.01$ -unit sustainability increased due to the increase in the transport unit, but still maintained the increase in unit efficiency (Ullah et al., 2023). Additional positive coefficients were associated with supply chain integration of 0.35, while technology adoption was 0.40, so all positive points. In addition, tables, figures and graphs were used to clearly understand the necessary conclusions.

**Table 4:** Summary of Key Logistics Strategies

Strategy	Description	Impact on Sustainability
Transportation Optimization	Streamlining routes and using eco-friendly vehicles	Reduces carbon emissions
Supply Chain Management	Integrating local suppliers into the tourism supply chain	Supports local economies
Technology Integration	Utilizing digital tools for real-time data sharing	Enhances decision-making

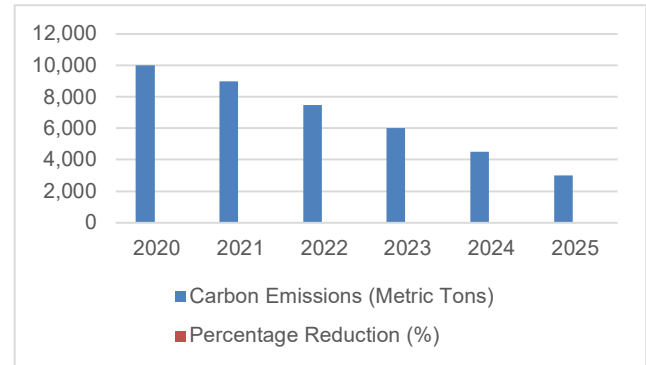
Source: Prepared by the author (2025)

The table 4 presents the main logistical strategies that emerged from this study, a description of each strategy and its impact on sustainability. It shows the sustainability of tourism and the importance of each strategy.



**Figure 3:** Relationship Between Logistics Optimization and Sustainability Outcomes

Figure 3 shows the relationship depicted in this figure illustrates the positive actions with logistics optimization strategies that promote the tourism industry. The figure above shows that as logistics practices improve, sustainability outcomes also improve, highlighting the importance of good logistics management in the tourism sector.



**Figure 4:** Reduction in Carbon Emissions Post-Implementation of Logistics Strategies

This figure 4 illustrates the values related to carbon emissions before and after the implementation of logistics improvement ideas. The reduction in emissions after implementation indicates the successful implementation of these environmentally friendly strategies. The results showed that optimized logistics systems are essential for the development of sustainable tourism. Key findings include:

- Improved operational efficiency: Communicating with local suppliers and implementing technology has improved existing transport networks and reduced overall costs.
- Environmental impact: Carbon dioxide emissions were significantly reduced due to the improvement of transport routes, which contributed to the sustainability goal.
- Community involvement: Local communities, such as local suppliers, who work in tourism supply chains and benefit economically, resulting in social equity.

### 4.3. Implications of Results

The implications of these changes in the sector are crucial for tourism stakeholders. The research shows that tourism operators need to start using efficient logistics systems to meet the ever-increasing demand for sustainable travel options. As the demand for green options increases, travel agencies have no choice but to adapt their logistics systems accordingly. The study also highlights the need for collaboration between all stakeholders, including local residents, government agencies, and tourism industry representatives. Such stakeholders can pool resources and build relationships to better address the obstacles to sustainable tourism development (Vicente et al., 2021).

The implementation of technology is also important to improve logistics practices. It has been observed that the acquisition of digital tools and platforms allows for the sharing of information and data in real time, leading to better coordination and decision-making across the various channels of the tourism supply chain.

### 4.3.1. Comparison to Literature

This study highlighted the role of logistics and its impact in sustainable tourism, which is almost similar to other studies conducted in this field. Other researchers have mentioned the role of SCM in sustainability by minimizing unnecessary carbon emissions while contributing to the economy of the local community. Additionally, the challenges of technology integration have been addressed in the literature that focuses on conceptualizing technology that transforms logistics and its operations (Oladeji et al., 2021). Using a multi-case study approach, this study extends the existing literature by showing real-world cases of how tourism-related logistics can be optimized in different settings.

### 4.3.2. Summary of Key Results

The study concludes by stating that when logistics systems are properly optimized, it promotes tourism sustainability. Key findings include the following:

- Labor efficiency is optimized through effective supply chain management.
- Carbon emissions are significantly reduced due to transportation route optimization.
- Hiring local suppliers helped build the local economy and promote community engagement.

The study will be useful for tourism industry stakeholders who are helping to implement sustainable growth models for the tourism industry. Further research is needed to assess the effectiveness of these logistics strategies for the industry in the long term and how to make tourism sustainable (Herman et al., 2021).

This is the aim of the study, which aims to provide supporting evidence to help stakeholders involved in tourism development build an environmentally friendly logistics system. By presenting the findings in a clear and concise manner, supported by relevant evidence, this study aims to inform and guide tourism stakeholders in their efforts to optimize logistics systems for sustainable tourism development.

## 5. Discussion

### 5.1. Interpretation of Results

The findings of this study elucidate the disparity between logistics optimization and the internalization of sustainability strategies within the tourism industry. Sustainable development is increasingly recognized as a crucial component of tourism practices. The interaction between logistics optimization and sustainability is supported by empirical data indicating that a well-structured

logistics policy positively influences both operational performance and sustainability outcomes. Notably, the tourism industry possesses significant potential, as it remains one of the least saturated markets globally; however, it faces increasing pressures to adopt sustainable development practices. This study demonstrates that logistics optimization, particularly through transportation and comprehensive supply chain management, can contribute to achieving a negative carbon footprint. This reduction in carbon emissions is not merely a byproduct of improved logistics; rather, it reflects a deliberate choice made by individuals who are becoming increasingly aware of the environmental ramifications of their actions. For instance, optimized transport networks facilitate the identification of the most cost-effective routes, thereby reducing fuel consumption and emissions.

This assertion aligns with prior research that underscores the significance of transport productivity in mitigating the carbon emissions associated with tourism activities (Boley & Woosnam, 2020). Furthermore, the shift toward incorporating local materials into supply chains not only strengthens the local economy but also diminishes reliance on high-emission transportation methods, thereby reinforcing the synergy between logistics and sustainability objectives.

### 5.1.1. Technological Advances in Logistics

This case study illustrates the significance of modern technology in transforming logistics operations within the tourism industry. The deployment of analytical and Internet of Things (IoT) technologies has facilitated optimized resource management by tourism operators. These technologies enable real-time monitoring and data capture during operational activities, allowing operators to respond promptly to fluctuations in tourism demand and effectively minimize waste. This example reinforces the assertion that technological advancements in logistics serve as a primary driver of sustainable practices, as discussed in the theoretical framework. The findings indicate that advanced technology not only enhances operational efficiency but also aids in achieving sustainability objectives. Consequently, tourism operators can leverage technology to refine their logistics systems, thereby improving decision-making processes and optimizing resource allocation. Such conclusions align with the literature supporting the integration of technology into logistics as a strategy for enhancing sustainability performance.

### 5.1.2. Theoretical Framework

The theoretical framework guiding this study emphasizes the interdependence between logistics management and the development of sustainable tourism. This underscores the notion that efficient logistics practices

are essential for enhancing operational efficiency while minimizing environmental impacts. The findings support this framework, demonstrating that optimized logistics not only improve operational performance but also contribute significantly to the achievement of sustainability goals.

**Logistics as a Driver of Sustainability:** The results indicate that optimizing logistics reduces carbon emissions through improved transportation and supply chain management. This aligns with the theoretical perspective that regards logistics as a critical driver of tourism sustainability. The literature supports this assertion by highlighting that efficient logistics systems can significantly decrease the carbon footprint associated with tourism activities.

**Community Engagement and Local Sourcing:** The study's findings concerning the integration of local suppliers resonate with theories of community involvement in sustainable tourism. By sourcing locally, tourism operators not only bolster the local economy but also enhance community engagement. This is consistent with the literature that emphasizes the importance of local sourcing in promoting social equity and cultural preservation within the tourism sector.

**Technological Integration:** The role of technology in optimizing logistics constitutes another critical aspect of the theoretical framework. The study illustrates how data-driven analytics and Internet of Things (IoT) technologies facilitate real-time resource management, which is vital for minimizing waste and improving decision-making processes. This conclusion is consistent with existing literature that advocates for the adoption of technology in logistics to enhance sustainability outcomes. The theoretical framework posits that technology is a key factor in achieving sustainable logistics practices.

## 5.2. Implications

### 5.2.1. Impact of the Results on Tourism Stakeholders

The findings of this study will have a substantial impact on various stakeholders in the tourism sector, including businesses, policymakers, and local communities. These impacts highlight the critical importance of optimizing logistics to promote sustainable tourism practices and enhance the overall tourism experience.

#### 5.2.1.1. Impact on Practice

**Tourism Entrepreneurs and Logistics Managers:** Operators and logistics managers are advised to assess and revise their business strategies to incorporate logistics optimization techniques. Evidence indicates that prioritizing logistics can result in a significant reduction in carbon dioxide emissions and an improvement in service delivery. This consideration is particularly pertinent as

contemporary travellers increasingly favor environmentally sustainable options. **Utilization of Local Resources:** Through logistics optimization, operators can engage local suppliers and artisans, thereby not only bolstering the local economy but also enhancing the authenticity of the tourist experience. Tourists are more inclined to appreciate and purchase locally produced goods that promote cultural preservation and community engagement. **Enhanced Visitor Experience:** The integration of local products into tourism offerings can enrich the visitor experience, rendering it more memorable and meaningful. This approach aligns with the increasing demand for authentic and sustainable travel experiences.

#### 5.2.1.2. Impact on Policy

**Promotion of Sustainable Practices:** Drawing from the results of the study, policymakers can develop policies that promote sustainable logistics practices within the tourism sector. Financial incentives and support for the implementation of efficient logistics technologies can encourage entrepreneurs to adopt more environmentally friendly models.

**Collaboration and Resource Sharing:** Policies that promote collaboration among tourism stakeholders, local communities, and logistics companies can foster a more integrated approach to the development of sustainable tourism. Such collaboration can facilitate the exchange of best practices, resources, and knowledge, ultimately enhancing the resilience of tourism ecosystems. **Holistic Approaches:** Advocating for a holistic approach to tourism development, which includes logistics optimization, can lead to improved environmental outcomes and better community relations. This strategy can aid in mitigating the adverse impacts of tourism while maximizing its benefits.

### 5.2.2. Implications for Future Research

**Long-term Evaluation:** In-depth study: The findings underscore the necessity for further research to assess the long-term implications of logistics optimization on sustainability objectives. In the formulation of effective sustainable tourism strategies, it is essential to comprehend the evolution of these practices over time and their impact on the environment and local communities. **Research into new technologies:** Future investigations could focus on the role of emerging technologies in the optimization of logistics (Andries et al., 2021). As the industry continues to advance, it is imperative to examine how innovations such as artificial intelligence, machine learning, and blockchain technology can enhance logistics performance and sustainability within the tourism sector. **Logistics performance marketing:** The exploration of logistics performance marketing in relation to new technologies can yield valuable insights into how tourism operators can

effectively communicate their sustainability initiatives to consumers, thereby attracting environmentally conscious travellers.

### 5.3. Challenges and Barriers to Implementing Optimized Logistics Systems in Tourism

#### 5.3.1. Cultural and Behavioral Resistance

- **Resistance to Change:** Stakeholders within the tourism industry may be resistant to changing established practices and processes. This cultural inertia can slow down the adoption of new logistics systems and hinder innovation.
- **Short-Term Focus:** Many tourism operators may prioritize short-term gains over long-term sustainability goals. This focus can lead to a reluctance to invest in logistics optimization, which may not yield immediate results.

#### 5.3.2. Collaboration Challenges

- **Fragmented Industry Structure:** The tourism sector is often characterized by a fragmented structure, with numerous small players. This fragmentation can make it challenging to establish collaborative logistics networks and share resources effectively.
- **Communication Barriers:** Effective logistics optimization requires strong communication and coordination among various stakeholders, including suppliers, operators, and local communities. Barriers to communication can hinder collaboration and the sharing of best practices.

### 5.4. Successful Examples of Logistics Optimization in Sustainable Tourism in Indonesia

#### 5.4.1. Case Study: Eco-Tourism in Bali

Overview: Bali has embraced eco-tourism by promoting sustainable practices among its tourism operators, including local sourcing of food and materials, waste management initiatives, and eco-friendly transportation options.

##### 5.4.1.1. Outcomes

- **Reduced Environmental Impact:** Many resorts and restaurants have shifted to using locally sourced ingredients, which has decreased transportation emissions and supported local farmers.
- **Community Engagement:** Local communities have benefited economically from tourism, as they provide goods and services directly to tourists.
- **Increased Awareness:** Tourists are more aware of sustainability issues, leading to a greater demand for eco-friendly options.

##### 5.4.1.2. Lessons Learned

- **Collaboration with Local Farmers:** Establishing partnerships with local farmers ensures a steady supply of fresh produce while supporting the local economy.
- **Education and Awareness:** Educating tourists about the importance of sustainability can enhance their experience and encourage responsible behavior.

#### 5.4.2. Case Study: Waste Management in Yogyakarta

Overview: Yogyakarta has implemented a comprehensive waste management program that includes community involvement and innovative logistics for waste collection and recycling.

##### 5.4.2.1. Outcomes

- **Improved Waste Management:** The program has led to a significant increase in recycling rates and reduced waste sent to landfills.
- **Community Participation:** Local communities are actively involved in waste segregation and recycling efforts, fostering a sense of ownership and responsibility.
- **Enhanced Tourist Experience:** Cleaner public spaces have improved the overall experience for visitors.

##### 5.4.2.2. Lessons Learned

- **Community Involvement is Key:** Engaging local communities in waste management initiatives is crucial for their success.
- **Utilizing Technology:** Implementing technology for tracking waste collection and recycling can improve efficiency and effectiveness.

#### 5.4.3. Case Study: Sustainable Fishing Practices in Komodo National Park

Overview: The tourism industry in Komodo National Park has adopted sustainable fishing practices to protect marine biodiversity while supporting local fishermen.

##### 5.4.3.1. Outcomes

- **Conservation of Marine Resources:** Sustainable fishing practices have helped preserve the marine ecosystem, which is vital for tourism.
- **Economic Benefits for Local Fishermen:** Local fishermen have benefited from eco-tourism initiatives that promote sustainable practices, leading to increased income.
- **Enhanced Tourist Experience:** Tourists are attracted to the area for its natural beauty and biodiversity, leading to a positive impact on the local economy.

##### 5.4.3.2. Lessons Learned

- **Balancing Conservation and Tourism:** It is essential to find a balance between tourism development and

environmental conservation to ensure long-term sustainability.

- Promoting Local Culture: Integrating local culture and traditions into tourism offerings can enhance the visitor experience and support community engagement.

### 5.5. Recommendations for Best Practices Based on Case Study Findings in Indonesia

1. Promote Local Sourcing
  - Encourage tourism operators to source food and materials locally to reduce transportation emissions and support local economies. This can enhance the authenticity of the tourist experience and promote community engagement.
2. Implement Waste Management Programs:
  - Develop comprehensive waste management programs that involve local communities in waste segregation and recycling efforts. Utilizing technology for tracking waste can improve efficiency.
3. Adopt Sustainable Fishing Practices:
  - Support sustainable fishing initiatives in tourist areas to protect marine biodiversity while providing economic benefits to local fishermen. This can enhance the attractiveness of destinations like Komodo National Park.
4. Foster Collaboration Among Stakeholders
  - Encourage collaboration between tourism operators, local communities, and government agencies to create integrated logistics networks. Sharing resources and best practices can enhance the effectiveness of sustainability initiatives.
5. Educate and Engage Tourists
  - Provide information and education to tourists about sustainable practices and the importance of supporting local economies. Engaging tourists in sustainability initiatives can enhance their experience and foster responsible behavior.
6. Leverage Technology for Efficiency
  - Utilize technology to optimize logistics operations, such as smart waste management systems and data analytics for transportation planning. This can lead to cost savings and improved sustainability outcomes.

The successful examples of logistics optimization in sustainable tourism in Indonesia highlight the potential for significant environmental, economic, and social benefits (Calderón-Vargas et al., 2019). By learning from these case studies and implementing best practices, tourism stakeholders in Indonesia can enhance their sustainability efforts, improve operational efficiency, and create a more positive impact on local communities and the environment.

#### 5.5.1. Actionable Insights

Based on the findings and implications discussed, several practical insights have been identified for tourism industry stakeholders.

- Technology adoption in construction: Tourism operators should prioritize construction technology that emphasizes improving the logistics procurement process for customers. This includes using data analytics tools to improve decision-making and using IoT devices to directly track goods and services.
- Develop local partnerships: This often supports the local economy by allowing local suppliers and artisans to collaborate with tourism operators. There is also an increased authenticity in offerings. Therefore, operators should start integrating locally made goods into their supply chain.
- Use of environmentally friendly practices: An additional initiative would include integrating environmentally friendly logistics practices, such as reducing travel distances by designing optimal transport routes and implementing some waste management programs. Such activities complement the goals of environmentally conscious tourists.
- Engage in information sharing: Stakeholders need to be informed about new trends and developments in the field of logistics and sustainability. Knowledge sharing for the adoption of best practices can be facilitated through seminars, conferences and peer networks.
- Follow the policy: Tourism stakeholders should work with policy makers to follow the policy that aims to encourage the adoption of sustainable logistics. This includes incentives for the adoption of technology and seeking collaborative schemes that benefit the community.

The results of the study highlight the importance of logistics optimization in the pursuit of tourism sustainability. Stakeholders can make decisions that improve operational efficiency and contribute to the long-term health of tourism destinations by understanding the interdependence between logistics operations and sustainability (Rausser et al., 2021). Implications for practice, policy and future research are an integrated and systematic approach to the desired goals of sustainable tourism development, where community involvement, innovation and collaboration are established.

## 6. Conclusions

### Summary of Main Findings and Their Significance for Sustainable Tourism Development

The research indicates that effective logistics management and optimization are essential for enhancing

operational efficiency and minimizing environmental impacts within the tourism sector. By adopting strategic logistics practices, stakeholders can achieve substantial cost savings, reduce carbon emissions, and improve the overall visitor experience. This dual benefit underscores the necessity of integrating sustainability into tourism operations, particularly as consumer preferences increasingly favor environmentally responsible practices.

### Reflection on the Importance of Logistics Systems in Achieving Sustainability Goals

Logistics systems are pivotal in sustainable tourism development, ensuring that resources are utilized efficiently and responsibly. The study emphasizes that logistics optimization, including transportation route planning and the implementation of technology, can significantly mitigate negative environmental impacts while fulfilling tourist demands. This integration of logistics into tourism development is crucial for maintaining the industry's relevance in an evolving consumer landscape.

### Suggestions for Future Research Directions

#### Future research should concentrate on

- Investigating the long-term impacts of logistics optimization on sustainability in tourism.
- Examining the role of emerging technologies, such as the Internet of Things (IoT) and artificial intelligence (AI), in enhancing logistics efficiency and sustainability.
- Exploring collaborative models between tourism operators, local communities, and logistics providers to promote sustainable practices.

#### Recommendations for Tourism Stakeholders

- Adopt Comprehensive Logistics Strategies: Formulate strategies that ensure sustainability through route optimization and reliance on local suppliers.
- Invest in Technology and Innovation: Utilize data analytics and IoT to enhance logistics operations and decision-making processes.
- Promote Collaboration: Foster partnerships among tourism operators, local communities, and logistics providers to share resources and best practices.
- Increase Local Economic Activity: Source products from local suppliers to support the local economy and enhance authenticity.
- Initiate Training Programs: Develop capacity-building initiatives for local stakeholders to implement logistics optimization effectively.
- Advocate for Supportive Policies: Encourage policymakers to establish supportive frameworks that incentivize sustainable logistics practices.

### Policy Recommendations

#### Governments and organizations should

- Provide financial support for businesses implementing sustainable logistics technologies.
- Encourage collaboration among tourism stakeholders to exchange knowledge and resources.
- Implement policies that promote green transport systems and sustainable practices within tourism supply chains.

By adhering to these recommendations, stakeholders can contribute to a more sustainable tourism industry that benefits both the environment and local communities.

### Conflicts of Interest

The authors declare no conflict of interest.

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